



Workstream: *Molecule Forum - International Workshop Series*

Timeframe: January 2027 - December 2027

Overview and Purpose

Molecule Group convenes an international, cross-technology, and cross-stakeholder community of practice focused on sustainable fuels, chemicals, and materials (SFCM). Participation in the Molecule Forum connects stakeholders not only to individual events, but also to an ongoing platform that links industry priorities with policy, standards, and intergovernmental processes across regions.

The Molecule Forum is Molecule Group's flagship global workshop series. Held in connection with major international gatherings and strategically important regional policy moments, the Forum brings together industry leaders, policymakers, financiers, technical experts, and civil society to accelerate the deployment of SFCM.

Unlike a conventional conference, each Forum is designed as a curated working convening. The format creates space for both outward-facing engagement and trusted discussion among stakeholders, helping participants anticipate emerging policy directions, elevate practical industry priorities, and translate international commitments into commercially relevant policy and market action.

Each regional edition will be developed with stakeholder input and may address either a focused policy challenge or several related priorities. Agendas will generally connect to Molecule Group's broader workstreams while retaining flexibility to respond to emerging developments and to stakeholder proposals for additional engagement.

Stakeholders

The Forum will convene an international group representing the full sustainable-molecules ecosystem, including:

- Producers, technology developers, project developers, and infrastructure providers across bio-based, hydrogen-based, and synthetic pathways
- Purchasers and end users in transportation, manufacturing, chemicals, materials, and adjacent sectors

- Financial institutions, market participants, and organizations supporting procurement, certification, and trade
 - Policymakers, intergovernmental institutions, standards bodies, trade associations, and technical experts
 - Environmental organizations and other civil-society participants with relevant expertise
-

Deliverables

- **Four (4) In-Person Molecule Forums**

Molecule Group will host four regional Forums during 2027. Final locations and timing will be confirmed against the international calendar, stakeholder priorities, and the moments offering the greatest opportunity for policy and market impact. Where practical, Forums will be held alongside meetings such as the Clean Energy Ministerial, UNFCCC COP, G20 activities, or other relevant international and regional gatherings.

Forum topics may range from broad cross-sector discussions to focused workshops on a single issue. Sessions may combine private stakeholder dialogue with engagement involving invited policymakers, international institutions, and other external participants.

- **Four (4) Pre-Forum Planning Meetings**

Molecule Group will host a virtual planning meeting in advance of each Forum to align stakeholders on priority topics, objectives, participants, and desired outcomes. Molecule Group will manage event logistics in-house while actively seeking stakeholder input on agenda development, regional partnerships, venue considerations, and follow-up opportunities.

Indicative 2027 Milestones

- **Q1 2027:** Confirm the annual Forum schedule, priority regions, and initial agenda themes.
- **Q2-Q4 2027:** Conduct planning meetings and regional Forums on a rolling basis aligned with the relevant international calendar.

- **Ongoing:** Carry Forum insights into Molecule Group workstreams, international engagement, and the development of additional stakeholder-driven activities.
-

Process

Molecule Group will lead the design and facilitation of each Forum through a stakeholder-responsive process. Participation and agendas will be curated to maintain technological, geographic, and institutional diversity and to ensure that discussion remains practical and outcomes-oriented.

The Forum is intended to support candid exchange rather than require participants to endorse common positions. Where stakeholders identify shared priorities, Molecule Group may carry those priorities into its workstreams, international engagement, or subsequent convenings.

Funding

The Molecule Forum is funded through a sponsorship model. Contributions support annual program development, stakeholder facilitation, international and regional event planning, travel, logistics, outreach, and integration of Forum outcomes across Molecule Group activities.

Sponsorship Tiers

- **Forum Leader:** \$30,000

Take a leadership role in guiding the annual Forum series. Forum Leaders serve as anchor sponsors, participate in all pre-Forum planning meetings, receive structured opportunities to propose topics and participants, are acknowledged on Forum materials, and hold a seat on the Molecule Group Executive Committee.

- **Forum Sponsor:** \$10,000

Provide financial support for the Forum series, participate in relevant pre-Forum planning meetings, and receive acknowledgment on Forum materials.

Minimum Sponsorship Goal: \$100,000

Relationship to Broader Molecule Group Activities

The Molecule Forum is the principal convening expression of Molecule Group's international community of practice. While other workstreams develop technical positions and market tools, the Forum brings those conversations into strategically important international and regional settings. It also allows stakeholders to identify new priorities and connect individual activities to Molecule Group's broader platform for sustainable fuels, chemicals, and materials.